# **Retail Equity Research**



# ICICI Lombard General Insurance Co. Ltd.

**BUY** 

Sector: General Insurance 22<sup>nd</sup> July 2025

| Key Chang  | <sub>jes</sub> Target |        | Rating   | E        | arnings 🛕  | Target | Rs. 2,244 |
|------------|-----------------------|--------|----------|----------|------------|--------|-----------|
| Stock Type | Bloomberg Code        | Sensex | NSE Code | BSE Code | Time Frame | CMP    | Rs. 1,954 |
| Mid Cap    | ICICIGI:IN            | 82,200 | ICICIGI  | 540716   | 12 Months  | Return | +15%      |

Data as of: 21-07-2025, 18:00 hrs

| Company Data                |               |
|-----------------------------|---------------|
| Market Cap (Rs. cr)         | 97,054        |
| 52 Week High — Low (Rs.)    | 2,286 - 1,613 |
| Outstanding Shares (Rs. cr) | 49.6          |
| Free Float (%)              | 48.3          |
| Dividend Yield (%)          | 0.6           |
| 6m average volume (cr)      | 0.1           |
| Beta                        | 0.7           |
| Face value (Rs.)            | 10.0          |
| Shareholding (%) Q3FY25     | Q4FY25 Q1FY26 |

| Shareholding (%)  | Q3FY25  | Q4FY25  | Q1FY26 |
|-------------------|---------|---------|--------|
| Promoters         | 51.6    | 51.6    | 51.5   |
| FII's             | 24.4    | 23.7    | 23.9   |
| MFs/Institutions  | 17.3    | 17.8    | 17.6   |
| Public            | 6.0     | 6.3     | 6.1    |
| Others            | 0.7     | 0.6     | 0.9    |
| Total             | 100.0   | 100.0   | 100.0  |
| Promoter Pledge   | Nil     | Nil     | Nil    |
| Price Performance | 3 Month | 6 Month | 1 Year |
| Absolute Return   | 8.7%    | 0.0%    | 3.7%   |
| Absolute Sensex   | 4.7%    | 7.4%    | 1.9%   |
| Relative Return   | 3.9%    | -7.4%   | 1.8%   |

## over or under performance to benchmark index



| Y.E March (cr)    | FY25   | FY26E  | FY27E  |
|-------------------|--------|--------|--------|
| Net Premium       | 19,800 | 21,342 | 23,957 |
| Growth (%)        | 17.4   | 7.8    | 12.3   |
| Total Income      | 22,937 | 24,599 | 27,367 |
| Profit before tax | 3,321  | 3,960  | 4,634  |
| Growth (%)        | 30.0   | 19.2   | 17.0   |
| Net Profit        | 2,508  | 2,931  | 3,429  |
| Growth (%)        | 30.7   | 16.8   | 17.0   |
| EPS (Rs)          | 50.3   | 58.7   | 68.7   |
| Growth (%)        | 29.6   | 16.8   | 17.0   |
| BVPS (Rs)         | 286.5  | 332.9  | 388.2  |
| RoE               | 17.5   | 17.6   | 17.7   |
| P/E               | 35.7   | 33.2   | 28.3   |
| P/EV              | 6.3    | 5.8    | 5.0    |
| Solvency (%)      | 269.0  | 275.2  | 281.7  |

# Digital adoption drives revenue

ICICI Lombard General Insurance is a private general insurance company that offers various insurance products, including travel, home, health and motor insurance.

- In Q1FY26, the company's gross direct premium income (GDPI) was largely flat YoY, at Rs. 7,735cr, as strong performance in its core portfolios was offset by deferred premium recognition under the 1/n accounting norm.
- Net premium earned increased 14% YoY to Rs. 5,136cr, driven by growth across segments fire insurance (+8.8% YoY), marine (+5.4% YoY), health (+16.7% YoY), motor (+13.5% YoY) and miscellaneous (+21.7% YoY).
- Operating profit rose 30.4% YoY to Rs. 654cr on account of the increase in net premium earned and an increase in investment income (+11.6% YoY).
- Reported profit after tax increased 28.7% YoY to Rs. 747cr, supported by the higher operating profit and an increase in non-operating income (+28.6% YoY).
- The total loss ratio (claims as a % of premiums) declined 100bps YoY to 73.0%, driven by improved claims experiences across the health and crop segments, despite continued pressure in the motor line.
- The combined ratio (claims + expenses as a % of premiums) rose a marginal 60bps YoY to 102.9%, due to an increase in expense ratio.

## **Outlook & Valuation**

The company's performance was steady, driven by disciplined underwriting, rising digital adoption, and innovation-led momentum in its retail health portfolio. Initiatives such as IL Sahayak and the IL TakeCare app are expected to enhance customer engagement and service delivery. The management remains optimistic on industry growth, supported by growing insurance awareness and evolving mobility trends, including electric vehicles. Backed by a robust multi-product, multi-channel strategy and continued focus on operational efficiency, future growth is expected to remain strong. Therefore, we have upgraded our rating on the stock to BUY with a revised target price of Rs. 2,244 based on 5.8x FY27E BVPS.

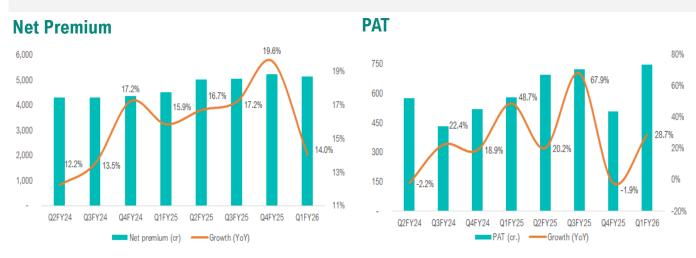
## **Quarterly Financials Standalone**

| Rs.cr                    | Q1FY26 | Q1FY25 | YoY (%) | Q4FY25 | QoQ (%) |
|--------------------------|--------|--------|---------|--------|---------|
| Net premium earned (Net) | 5,136  | 4,504  | 14.0    | 5,226  | -1.7    |
| Total income             | 6,083  | 5,352  | 13.7    | 5,851  | 4.0     |
| Total expenses           | 5,429  | 4,850  | 11.9    | 5,435  | -0.1    |
| Operating Profit         | 654    | 501    | 30.4    | 416    | 57.3    |
| PBT                      | 994    | 774    | 28.4    | 668    | 48.7    |
| Reported PAT             | 747    | 580    | 28.7    | 510    | 46.6    |
| EPS (Rs.)                | 14.9   | 11.7   | 27.7    | 10.2   | 46.3    |



## **Key Concall Highlights**

- In Q1FY26, the company's market share stood at 9.8% on a GDPI basis. Segment-wise, its share in motor insurance was 10.5%, retail health 3.5%, fire 13.1% and marine cargo 20.7%.
- Return on average equity improved 140bps YoY to 20.5%.
- Solvency ratio stood at 2.7x as on Q1FY26, compared to 2.69x in FY25, remaining well above the regulatory minimum requirement of 1.5x.
- Investment leverage declined to 3.74x from 4.14x, as net worth improved.
- The company expanded Preferred Partner Network in motor claims to 74.6%, boosting cost control.
- The company may increase commercial vehicle volumes if pricing improves through a third-party hike, but it remains flexible depending on competitive intensity.
- It issued 99.7% of the 8.9 million policies digitally, indicating end-to-end digitisation across customer onboarding.
- It maintained high net promoter scores for health (68) and motor (69), highlighting service excellence initiatives.



# **Segment break-up of GDPI and Premiums Earned**

| Rs.cr                | Q1FY26 | Q1FY25 | YoY (%) | Q4FY25 | QoQ (%) |
|----------------------|--------|--------|---------|--------|---------|
| GDPI                 | 7,735  | 7,688  | 0.6     | 6,210  | 24.6    |
| Motor                | 2,444  | 2,369  | 3.2     | 2,781  | -12.1   |
| Own Damage           | 1,267  | 1,203  | 5.3     | 1,411  | -10.2   |
| Third Party          | 1,177  | 1,166  | 0.9     | 1,370  | -14.1   |
| Health, Travel & PA  | 2,596  | 2,583  | 0.5     | 1,885  | 37.7    |
| Property & Casualty  | 2,677  | 2,508  | 6.7     | 1,531  | 74.9    |
| Crop                 | 18     | 228    | -92.1   | 14     | 28.6    |
| Premium Earned (Net) | 5,136  | 4,504  | 14      | 5,226  | -1.7    |
| Motor                | 2,675  | 2,356  | 13.5    | 2,652  | 0.9     |
| Health, Travel & PA  | 1,887  | 1,618  | 16.7    | 1,943  | -2.9    |
| Property & Casualty  | 569    | 500    | 13.9    | 599    | -5.0    |
| Crop                 | 5      | 30     | -83.3   | 32     | -84.3   |

# **Change in Estimates**

|                      | Old est | imates | New es | timates | Chang | je (%) |
|----------------------|---------|--------|--------|---------|-------|--------|
| Year / Rs cr         | FY26E   | FY27E  | FY26E  | FY27E   | FY26E | FY27E  |
| Premium earned (net) | 22,058  | 25,208 | 21,342 | 23,957  | -3.2  | -5.0   |
| Profit before tax    | 3,928   | 4,522  | 3,960  | 4,634   | 0.8   | 2.5    |
| Net Profit           | 2,965   | 3,414  | 2,931  | 3,429   | -1.2  | 0.4    |
| EPS                  | 59.3    | 68.2   | 58.7   | 68.7    | -1.0  | 0.7    |



# **Standalone Financials**

## **Profit & Loss Account**

| Y.E March (Rs. cr)                           | FY23A  | FY24A  | FY25A  | FY26E  | FY27E  |
|--|--------|--------|--------|--------|--------|
| Premium Earned (Net)                         | 14,823 | 16,866 | 19,800 | 21,342 | 23,957 |
| Income from Inv.<br>(net)                    | 2,321  | 2,860  | 3,156  | 3,277  | 3,430  |
| Other Income                                 | 951    | 33     | -20    | -20    | -20    |
| Total operating income                       | 18,095 | 19,760 | 22,937 | 24,599 | 27,367 |
| % change                                     | 12.2   | 9.2    | 16.1   | 7.2    | 11.3   |
| Operating exp. Related to insurance business | 4,515  | 2,826  | 2,845  | 3,075  | 3,585  |
| Incurred claims                              | 10,726 | 11,939 | 13,987 | 15,055 | 16,749 |
| Others                                       | 472    | 3,089  | 3,838  | 3,715  | 3,777  |
| Total Operating<br>Expenses                  | 15,713 | 17,854 | 20,670 | 21,844 | 24,111 |
| Operating Profit                             | 2,382  | 1,906  | 2,267  | 2,755  | 3,257  |
| Non-operating in-<br>come                    | 776    | 850    | 1,064  | 1,216  | 1,389  |
| Non-operating expense                        | 1,045  | 201    | 10     | 11     | 12     |
| PBT  | 2,113  | 2,555  | 3,321  | 3,960  | 4,634  |
| % change                                     | 25.5   | 21.0   | 30.0   | 19.2   | 17.0   |
| Tax  | 383    | 637    | 813    | 1,030  | 1,205  |
| Tax rate (%)                                 | 18.2   | 24.9   | 24.5   | 26.0   | 26.0   |
| Reported PAT                                 | 1,729  | 1,919  | 2,508  | 2,931  | 3,429  |
| Adj*   | -      | -      | -      | -      | -      |
| Adj. PAT                                     | 1,729  | 1,919  | 2,508  | 2,931  | 3,429  |
| % change                                     | 36.0   | 11.0   | 30.7   | 16.8   | 17.0   |
| No. of shares (cr)                           | 49     | 49     | 50     | 50     | 50     |
| Adj. EPS (Rs)                                | 35.2   | 38.8   | 50.3   | 58.7   | 68.7   |
| % change                                     | 36.2   | 10.3   | 29.6   | 16.8   | 17.0   |
| DPS (Rs)                                     | 9.5    | 10.5   | 11.5   | 12.5   | 13.5   |

## **Balance Sheet**

| Y.E March (Rs. cr)            | FY23A   | FY24A   | FY25A   | FY26E   | FY27E   |
|-------------------------------|---------|---------|---------|---------|---------|
| Investments-<br>Policyholders | 33,322  | 37,320  | 39,782  | 40,976  | 42,205  |
| Investments-<br>Shareholders  | 9,858   | 11,587  | 13,726  | 15,373  | 17,217  |
| Fixed assets                  | 564     | 701     | 802     | 786     | 770     |
| Deferred tax assets           | 265     | 293     | 169     | 270     | 270     |
| Net Current assets            | -33,369 | -36,916 | -39,495 | -40,198 | -40,779 |
| Total                         | 10,641  | 12,985  | 14,984  | 17,206  | 19,683  |
| Share capital                 | 491     | 493     | 496     | 497     | 497     |
| Reserves & Surplus            | 9,901   | 11,467  | 13,807  | 16,120  | 18,881  |
| Fair value change             | 214     | 990     | 681     | 589     | 305     |
| Shareholders' Fund            | 51      | 245     | 182     | 190     | 200     |
| Policy Liabilities            | 162     | 745     | 499     | 399     | 105     |
| Borrowings                    | 35      | 35      | 0       | 0       | 0       |
| Total                         | 10,641  | 12,985  | 14,984  | 17,206  | 19,683  |
| BVPS (Rs.)                    | 211.3   | 241.7   | 286.5   | 332.9   | 388.2   |
| % change                      | 14.2    | 14.4    | 18.5    | 16.2    | 16.6    |

## Ratios

| FY23A | FY24A   | FY25A  | FY26E   | FY27E  |
|-------|---|--|---|--|
|       |   |  |   |  |
| 30.4  | 43.5  | 35.7   | 33.2  | 28.3   |
| 5.1   | 7.0   | 6.3  | 5.8   | 5.0  |
| 0.9   | 0.6   | 0.6  | 0.6   | 0.7  |
|       |   |  |   |  |
| 35.2  | 38.8  | 50.3   | 58.7  | 68.7   |
| 9.5   | 10.5  | 11.5   | 12.5  | 13.5   |
| 211.3 | 241.7   | 286.5  | 332.9   | 388.2  |
|       |   |  |   |  |
| 16.6  | 16.0  | 17.5   | 17.6  | 17.7   |
|       |   |  |   |  |
| 72.8  | 70.8  | 70.6   | 70.5  | 70.0   |
| 104.5 | 103.3   | 102.8  | 101.0   | 100.5  |
|       |   |  |   |  |
| 251   | 262   | 269  | 275   | 282  |
|       | 30.4<br>5.1<br>0.9<br>35.2<br>9.5<br>211.3<br>16.6<br>72.8<br>104.5 | 30.4 43.5<br>5.1 7.0<br>0.9 0.6<br>35.2 38.8<br>9.5 10.5<br>211.3 241.7<br>16.6 16.0<br>72.8 70.8<br>104.5 103.3 | 30.4       43.5       35.7         5.1       7.0       6.3         0.9       0.6       0.6         35.2       38.8       50.3         9.5       10.5       11.5         211.3       241.7       286.5         16.6       16.0       17.5         72.8       70.8       70.6         104.5       103.3       102.8 | 30.4       43.5       35.7       33.2         5.1       7.0       6.3       5.8         0.9       0.6       0.6       0.6         35.2       38.8       50.3       58.7         9.5       10.5       11.5       12.5         211.3       241.7       286.5       332.9         16.6       16.0       17.5       17.6         72.8       70.8       70.6       70.5         104.5       103.3       102.8       101.0 |



#### **Recommendation Summary** (last 3 years)



| Dates     | Rating | Target |
|-----------|--------|--------|
| 28-Oct-22 | BUY    | 1,400  |
| 27-Apr-23 | HOLD   | 1,169  |
| 8-Aug-23  | BUY    | 1,553  |
| 6-May-24  | BUY    | 1,898  |
| 1-Aug-24  | BUY    | 2,331  |
| 31-Jan-25 | HOLD   | 2,030  |
| 22-Jul-25 | BUY    | 2,244  |

## **Investment Rating Criteria**

| Ratings     | Large caps                 | Midcaps                   | Small Caps                |
|-------------|----------------------------|---------------------------|---------------------------|
| Buy         | Upside is above 10%        | Upside is above 15%       | Upside is above 20%       |
| Accumulate  | -                          | Upside is between 10%-15% | Upside is between 10%-20% |
| Hold        | Upside is between 0% - 10% | Upside is between 0%-10%  | Upside is between 0%-10%  |
| Reduce/sell | Downside is more than 0%   | Downside is more than 0%  | Downside is more than 0%  |

## Not rated/Neutral

**Definition:** 

Buy: Acquire at Current Market Price (CMP), with the target mentioned in the research note; Accumulate: Partial buying or to accumulate as CMP dips in the future; Hold: Hold the stock with the expected target mentioned in the note.; Reduce: Reduce your exposure to the stock due to limited upside.; Sell: Exit from the stock; Not rated/Neutral: The analyst has no investment opinion on the stock.

Symbols definition:







Downgrade

To satisfy regulatory requirements, we attribute 'Accumulate' as Buy and 'Reduce' as Sell.

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